

How to Find Use Cases from Business Process (BPMN)?

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The BPMN is being increasingly used for identifying requirements for software that supports business processes. Software requirement is often found to be misaligned with business processes. Therefore, requirements elicitation based on business process models would assure the alignment between business process and software models and thus, likely to deliver what users expected.

Development teams can use business process model to visually document business work flows, and associate use cases with those business processes for modeling the desired features to be achieved by the system. In this tutorial, we will explain in detail how to make use of the Model Transitor function to establish traceability between use cases with business processes.

What are **BPMN** and **BPD**?

<u>BPMN</u> provides business analysts with a set of graphical notations for modeling business processes. It was initially developed by the <u>Business Process Management Initiative</u> (BPMI) and is now being maintained by the <u>Object Management Group</u> (OMG). One of the motivations of developing BPMN is to provide a common graphical language for people in different roles, from different countries, and/or with different spoken languages to understand the same business process without barrier.

BPD, short for <u>Business Process Diagram</u>, is where business process is modeled, using BPMN. It is a flow-chart like diagram, which depicts the process flow, participants involved and message exchanges between participants. Business analysts draw BPD(s) to model how different participants collaborate together to accomplish a business objective. Having validated the completed business model against the end users, system analyst can then start planning the system.

The following is a simple BPD of a registration process for an organization. It covers most of the typical modeling notations you would see. Let's take a look.

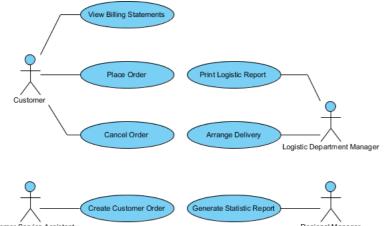
The True Aqua Distilled Water Company Customer Logistic Department Customer Service Assistant Worker Manager	Place Order	No Create Customer Account r Exist? On Next Wednesday Arrange Delivery H Deliver Water		
Notation	1	Description		
Customer		Pool - Represents a participant within a process. In BPMN, both pool and lanes are used to represent participants. A lane is contained by a pool for modeling a sub-partition of the parent pool.		
•		Start event - The beginning of a process. Triggers can tell readers in what situation the process will be triggere when an Email is received/when it is Monday morning/	ed. For examp	

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Place Order	Task - An atomic activity that designated participants (modeled by pool/ lane) might perform. Tasks and other flow objects are connected together to form a complete business workflow.
•	End event - The end of a process. A result can be defined to tell readers what will happen when the process ends. For example, to issue a signal/ to produce an error, etc.

In this tutorial, we are not going to focus heavily on BPD nor business process modeling. If you want to learn more about BPMN, BPD or business process modeling, please read the tutorial Introduction to <u>BPMN Part I to IV</u>.

What is Use Case Diagram?

Use case modeling refers to the technique of capturing high level user requirements using <u>UML use</u> <u>case diagram</u>. Use case model is designed for software or system designer, not for business people.



Customer Service Assistan

There are three main elements in a use case diagram.

Notation	Description
Place Order	Use case - Each use case represents a user goal, which is an objective the user of the system wants to achieve. Note that use cases can only be used to show what the user wants to do instead of what the developer needs to develop, although they may be the same in some cases. If you want to document or model the functions involved in a use case, you may use the flow of events tool, or to elaborate a use case with sequence diagram/activity diagram. Just keep in mind that use case modeling aims at modeling what the user wants to achieve.
Customer	Actor - User of the system. The word 'user' here is not limited to humans. It can be a system that interacts with our system to fulfill certain business objective.
Place	Communication link/Association - Connects between actor and use case to indicate the access of system by actor. Each communication link implies a sequence of transactions between actor and system.

Transit from BPD and Use Case Diagram

Although BPD and use case diagram should not necessarily rely on each other, they could somehow related in a complementary manner. Usually, we develop software to automate or optimize certain work flows of business processes. With BPD, you can understand how participants work together and who is responsible for what, we can identify what functions they need the system to support. Those system functions (workflow or business process) user wanted could be modeled with a use cases and subsequently developed by the team. As a result, we can say that BPD helps you identify use cases for a system under developed.

Visual Paradigm is a visual modeling tool that supports from performing business process to use case modelling (from business requirement to application requirement) by establishing the traceability linkages between the two models through model transitor feature. We need the traceability because of the following reasons:

• We can make sure the system can fit into real world usage by studying the part of the process flow a use case involves.

- To answer questions like "Why do we need this (system) function?" by tracing the part of process from which a use case transited.
- To answer questions like "Has a specific operation been implemented already?" by tracing from BPD to use case diagram.

BPD vs. Use Case Diagram

When you transit a BPD to a use case diagram, you may produce actor from lane/pool, and produce use case from task/sub-process. The following table shows you the characteristics of pool, lane, actor, task, sub-process and use case, in terms of model transition.

From	То	Description
Pool Lane	Actor	Pool/Lane to Actor In BPD, a pool represents a participant of business process while a lane is a sub-partition of pool. Anyone who has an activity to perform, relevant to the process, is said to be a participant. In use case diagram, an actor represents a user of system. Keep in mind that any person or role that is not a user of system should not be considered as actor.
Task Process	Use Case	Task/Sub-Process to Use Case In BPD, a task/sub-process (activity) refers to any action participant might perform in order to complete a business process. In use case diagram, a use case presents a goal user wants to achieve by using the system. Keep in mind that an activity need not to be relevant to any system function, and one use case may satisfy multiple activities.

Some people may think that a use case diagram is similar to a BPD but quite different in notations and purposes. Do remember the fact that BPMN is designed for business people while use case diagram is for system analysts or system developers. They serve different purposes and reads a business in two distinct perspectives. That's why in the previous section I have summarized the relationship between BPD and use case diagram by saying "BPD helps you identify a use cases ". BPD can only give you hints when identifying use cases. There has no rule stating that every task existing in a BPD is equivalent to a use case. But we could elaborate a business process by a use case for automation of a feature by the target system.

In the case study, I will give you some idea about what you should pay attention to when transiting a BPD to a use case diagram. You will then understand how different they are.

Case Study: The True Aqua Distilled Water Company

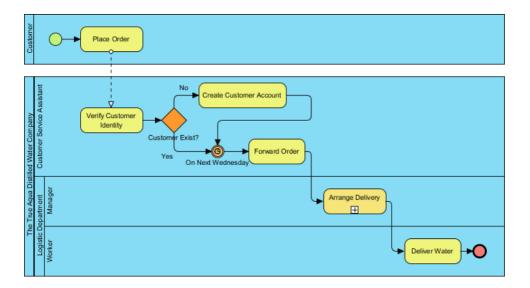
The True Aqua Distilled Water Company is a young distilled water supplier in the city. They sell distilled water for business and home use. The following is a textual description of their water delivery process.

To order distilled water, customer either calls the ordering hotline or send us Email. Currently, 90% of the orders come from phone calls, while 10% are placed by Email. The customer service assistant who receives the order will check whether the customer is an existing customer or a new one. If the customer has never ordered before, the customer service assistant will create a customer account for him or her before proceeding to water delivery.

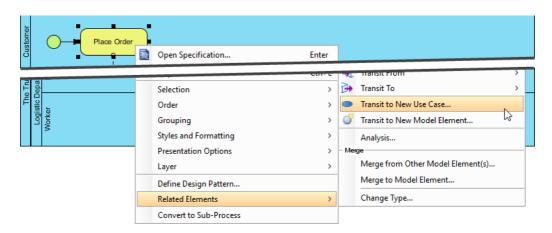
The delivery of distilled water is carried out once a week on every Wednesday. So on every Wednesday morning, the customer service assistant will forward orders to the Logistics Department for delivery. Once the manager in the Logistics Department has received the orders, he will arrange the delivery by assigning workers for different orders, printing and posting the schedule. The workers receive the calls and deliver water to the customer accordingly.

A business process model has been created based on the description. Now, you are requested to develop a computer system to optimize the whole process. The first thing you need to do is to develop a use case model. With the help of the BPD, try to develop a use case diagram.

- 1. Download <u>Distilled Water Delivery.vpp</u>. You can also find this file at the bottom of this tutorial.
- 2. Open the downloaded .vpp file in Visual Paradigm. To open a project, select **Project > Open** from the application toolbar.
- 3. Open the BPD Distilled Water Ordering Process. Study the process flow carefully.



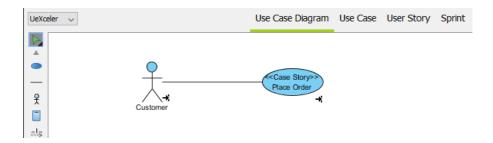
4. The process starts when a customer places an order. Here we can think of a use case - Place Order. The use case will help automate the process by providing an interface for customer to place order without the assistance of customer service assistant, help verify customer identity and create account if customer does not exist. Right-click on Place Order and select **Related Elements > Transit to New Use Case...** from the popup menu.



5. This prompts the **Transit Model Element** window, where you can select the model to place the use case and actor, and rename them. In this case we are pleased with the names of the use case and the actor. Let's keep them unchanged. Click **OK**.

Transit Model Element		×
Parent Model: I Use Cases Model Element to Transit ✓ Transit Parent Lane as Actor -> Place Order -> ♀ Customer	General Extension Points Name: Place Order Rank: Unspecified Description:	

This forms a new use case diagram in UeXceler.

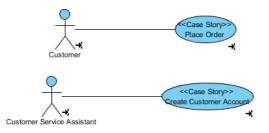


6. Go back to the BPD.

7. Let's consider the task *Create Customer Account*. In the business process, the customer service assistant needs to create account for every new customer. In the new system, this can either be a part of the *Place Order* use case, or be a separate use case triggered by customer service assistant manually. In the real world situation, you should clarify this kind of doubt with the stakeholder because an incorrect use case model will lead to the development of functions that do not match user's expectation. In this example, let's assume that the user wants the *Create Customer Account* task be a task done by the customer service assistant. Let's create a use case from it. Right-click on *Create Customer Account* and select **Related Elements > Transit to New Use Case...** from the popup menu.

No Create Custo	omer Account			
	Open Specification Stereotypes	Enter		
	Selection	>	3	Transit To >
	Order	>	•	Transit to New Use Case
	Grouping	>	ď	Transit to New Model Element
	Styles and Formatting	>		Analysis
	Presentation Options	>	- Mer	ge
	Layer	>		Merge from Other Model Element(s)
	Define Design Pattern			Merge to Model Element
	Related Elements	>		Change Type
	Convert to Sub-Process			

8. Again, we are pleased with the name of the use case and actor. Keep everything in the **Transit Model Element** window unchanged. Click **OK**. The use case diagram is updated with a new use case and actor. Let's take a look.

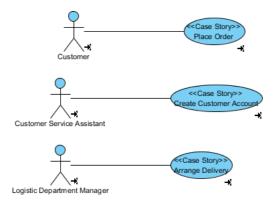


9. Go back to the BPD. Let's move on to the sub-process Arrange Delivery. The manager of the Logistics Department can use the system to perform scheduling and notify workers to deliver water. Therefore, this is also a use case of the system. Right-click on the sub-process Arrange Delivery and select Related Elements > Transit to New Use Case... from the popup menu.

10. Check the actor Manager in the **Transit Model Element** window. If we keep the name of actor as *Manager*, this is ambiguous in the use case model because there may be many departments with many different managers in the company. Therefore, rename the actor to *Logistic Department Manager*.

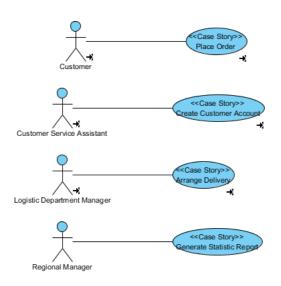
Transit Model Element		×
Parent Model:	General Goals Name: Logistic Department Manager Visibility: public Complexity: Description:	
		1

11. Click **OK**. The use case diagram is updated.

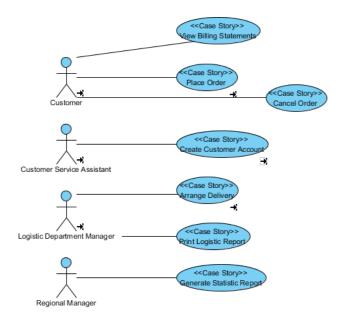


12. Go back to the BPD. The final task *Deliver Water* is a job that can only be done by human and has nothing to do with the system's interaction. Therefore, we do not need to create a use case for it.

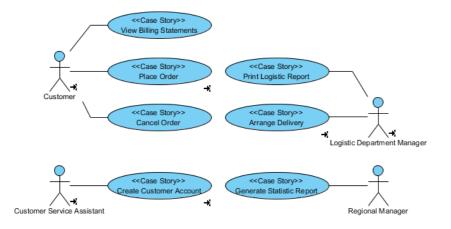
13. Suppose the regional manager wants the system to support a new function that can generate a report to show the statistics on orders. This function can help him review and refine the marketing strategy. Although this function had not been modeled in the business process model, we can draw it directly in the use case diagram. Open the use case diagram. Draw an actor *Regional Manager*. Create a use case *Generate Statistic Report* from it with association in between.



14. Let's say the client want to allow the customer to view the billing statements and to cancel order. Besides, the client want to allow the logistic department manager to print logistic report. Draw the use cases respectively.



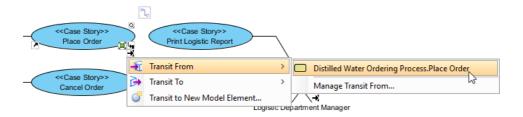
15. Tidy up the diagram.



16. The transition relationship enables you to trace the business process model from use case model (and vice versa). Let's try. Place the mouse pointer over the *Place Order* use case.



17. Click on the **Model Transitor** resource at bottom right corner of shape. Select **Transit From > Distilled Water Ordering Process<.Place Order** from the popup menu.



Place Order Place Order Verify Customer Identity Verify Customer Exist? Verify Customer Customer Account Verify Customer Exist? Verify Customer Exist?

This opens the BPD with the task *Place Order* selected.

Resources

https://www.visual-paradigm.com/tutorials/from-business-process-to-use-cases.jsp

1. Distilled Water Delivery.vpp

Related Links

• Full set of UML tools and UML diagrams



Visual Paradigm home page (https://www.visual-paradigm.com/)

Visual Paradigm tutorials (https://www.visual-paradigm.com/tutorials/)